Audit Committee Report 2019



PI Code	Short Name	2017/18	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20		Q4 2019/20	Annual Target	Traffic	DOT	Performance Data Trend Chart
Code		Value	Value	Value	Value	Value	Value	Note	2019/20	Light		
CSC 010	Percentage of child protection cases which were reviewed within required timescales (ex NI 67)	99.0%	100.0%			Data n	ot yet availa	able	100.0%			CACH CSC 010 Percentage of child protection cases which were reviewed within required timescales (ex NI 67) 90.0% 80.0% 70.0% 50.0% 20.0% 10.0% 0.0%
CE HROD 001	Sickness 12 month rolling average	7.82	8.39	9.17	9.43	9.71	10.29	COVID-19 has had a significant impact upon absence rates, and the end part of Q4 was impacted by COVID-19. Detailed tracking is being undertaken of COVID-19 related absence and reasons for absence (sickness, selfisolation and dependency leave) to enable these figures to be analysed in more detail at a later stage. Current indications are that in	8.43		•	CE HROD 001 Sickness 12 month rolling average 11 10 9 8 7 7 6 6 5 9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8

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								many areas, non COVID- 19 absence is reducing.				
					 			19 absence is reducing.				CE HROD 023 % of employees aged 50 or over
CE HROD 023	% of employees aged 50 or over	38.6%	38.8%	39.0%	38.8%	39.2%	39.4%		Data Only		•	10.0% 35.0% 30.0% 25.0% 20.0% 15.0% 26.0%
												■ Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters) CE HROD 029a Top 5% of earners: Ethnic minorities (ex BV11b)
CE HROD 029a	Top 5% of earners: Ethnic minorities (ex BV11b)	27.01%	29.21%	26.82%	28.16%	28.10%	28.91%		25.00%	•	•	30.00% 27.50% 25.00% 22.50% 20.00% 17.50% 10.00% 7.50% 10.00% 7.50% 2.50% 10.00
												CE HROD 030a Top 5% of earners: Women (ex BV 11a)
CE HROD 030a	Top 5% of earners: Women (ex BV 11a)	52.41%	48.11%	49.78%	46.08%	46.79%	49.34%		50.00%		•	15.00% 15

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CE PPD 021	Number of Resolution Stage complaints received by the Council	2967	2701	652	551	570	549	Data Only			CE PPD 021 Number of Resolution Stage complaints received by the Council 700 500 500 500 600 600 600 600
FCR RB BHN 002	Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure	13.2 days (YTD)	7.7 days (YTD)	7.5 days (YTD)	7.7 days (YTD)	8.0 days (YTD)	6.8 days (YTD)	15.0 days (YTD)	•		FCR RB BHN 002 Time taken to process Housing Benefit new claims and change events (ex NI 181) - reported as YTD figure 22.5 days (YTD) 20.0 days (YTD) 17.5 days (YTD) 10.0 days (YTD) - 7.5 days (YTD) - 8.5 days (YTD) - 9.5 days (YTD) - 10.0
FCR RB BHN 007	Number of households living in temporary accommodation (ex NI 156)	2,867	3,133	3,159	3,168	3,206	3,242	Data Only	-	•	FCR RB BHN 007 Number of households living in temporary accommodation (ex NI 156) 3,000 2,500 1,500 1,500 1,000 The first particular part

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FCR RB REV 003	% of current year Council Tax collected (QRC basis)	95.0%	95.0%	26.8%	49.6%	73.3%	94.7%		94.5%	②	•	FCR RB REV 003 % of current year Council Tax collected (QRC basis) 90.0% 80.0% 70.0% 60.0% 10.0% 20.0% 10.0
												FCR RB REV 005 Percentage of non-domestic rates collected
FCR RB REV 005	Percentage of non- domestic rates collected	97.87%	95.50%	29.30%	54.10%	81.10%	94.98%		95.00%	_	•	100.00% 90.00% 80.00% 60.00% 60.00% 60.00% 60.00% 60.00% 1
								As at mid-March,				NH H IM 005 Rent Arrears as a % of rent debit
NH H IM 005	Rent Arrears as a % of rent debit	3.52 %	3.68 %	3.85 %	3.86 %	3.81 %	4.02 %	performance was on track for this indicator to be Amber. However, the end of year performance was significantly impacted by COVID-19 due to the reasons below: a) The suspension of arrears escalation policy	3.40 %	•	•	4.50 % 4.00 % 3.50 % 2.50 % 2.00 % 1.50 % 1.00 % 1.00 % 1.50 % 1.00 % 1.50 % 1.00 % 1.50 % 1.00 % 1.50 % 1.00 % 1.50 % 1.

IM ar	otal value of rent rrears YTD Total)	£4,414,8 46	£4,617,5	£4,937,1 80	£4,918,8 85	£4,832,5	£5,070,64	- no enforcement action has been taken since lockdown. All court and warrant applications were put on hold for three months. Also, court hearings were all adjourned to the next open date after 48 days and all evictions were suspended. b) Increase in new UC claims - There has been a significant increase in the number of new claims by tenants. As at the w/c 06/04/20, 197 new verification requests were received. This is no surprise as the DWP has received over one million new claims since lockdown. This trend is expected to continue. c) A large number of tenants are now saying they are unable to pay their rent due to COVID-19. These are cases where tenants have lost their jobs or been furloughed. d) Lockdown - Elderly tenants over 70, who are generally regular payers at the Post Office, were unable to leave their homes to make payments. e) Direct debit/Standing	£4,366,7 87	•	E5,000,000 E4,500,000 E3,000,000 E2,500,000 E2,500,000 E1,500,000
								e) Direct debit/Standing orders - We have seen a			

	decrease in the number of payments made by direct debit and standing order. In the final week of 2019/20, the number new Universal Credit claimants increased by 95, whereas in the previous 4 weeks, the weekly number increase between 24 and 30. A excluding Housing Benefit, the total payment received in	of seed	
	week 53 (end of 2019/20) is £587,340 lower than in week 49 24.7% reduction in payments. Week 49 at 53 are equivalent wee as they include the monthly standing order the monthly standing order the monthly standing order the phone and/or online. Also, the team will be carrying out an arrears blitz immediate after lockdown, to ens all cases have the appropriate arrears action.	ad cs rs.	

NH H Resp Rep 001		92.82%	99.16%	100%	100%	100%	100%	100% of appointments were kept using the current methodology. Under that methodology, the appointment is met if we attend on the agreed day. In addition, there are a number of scenarios which do not count as appointments being missed when this indicator is calculated. These include No Accesses and Leave To Return jobs. Finally, jobs that are rebooked (e.g. if an operative is sick) do not count as missed appointments. We have recently undertaken a piece of work with the DLO to refine the current methodology. The aim is to report in future on whether the specific appointment slots (e.g. 8am-1pm) have been met. This new methodology has now undergone final data quality testing with the DLO and been signed off for reporting from the start of the 2020/21 financial year. The outturn for Q4 2019 under this new methodology would have been 93.85% (13,761 out of 14,663).	98.00%			NH H RespRep 001 % of Repair Appointments Kept (DLO only) 100.00% 100
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NH H Resp Rep 002	% of repairs completed on first visit (based on tenant satisfaction) - DLO and Contractors	67.08%	73.41%	75.35%	72.84%	70.53%	71.96%	A total of 995 satisfaction survey responses were received for jobs completed in Q4 2019. Of this total, 716 respondents (71.96%) stated that they were satisfied their repairs had been completed on first visit. This is an increase of 1.33 percentage points on Q3 2019 (70.63%). Performance for this indicator has been relatively consistent over the course of the year, with October 2019 the only month where the out-turn was less than 70%.	75%		NH H RespRep 002 % of repairs completed on first visit (based on tenant satisfaction) - DLO and Contractors 80% -
NH H Resp Rep 003	% of repairs completed on first visit (based on system generated data) - DLO only	63.7%	86.15%	87.21%	91.48%	89.5%	90.29%	Q4 2019 saw 13,965 (90.29%) of the 15,467 completed repair jobs showing on our systems as completed on first visit. This is an increase of 1.59 percentage points on the Q3 2019 outturn of 88.70% (16,320 out of 18,399). March 2020 provided an early insight into the impact of the COVID-19 lockdown on performance. The month saw 3,781 (92.76%) of the 4076 completed DLO repair jobs showing on our systems as being completed on first visit. This is an increase of 5.26% on the February	85%		NH H RespRep 003 % of repairs completed on first visit (based on system generated data) - DLO only 90% 60% 60% 60% 60% 90% 90% 90% 90% 90% 90% 90% 90% 90% 9

								2020 outturn of 87.50% (4639 out of 5302). The number of completed jobs in the month fell by 23.1% as the DLO moved to only doing Immediate and Emergency priority jobs. This ensured more resources being available to do these jobs but also Immediate and Emergency jobs are undertaken to make safe only so the proportion of jobs completed on first visit will rise.			
NH H Voids 001	Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days	70	59	56	53	52	67	Q4 saw an average void turnaround time of 66.6 days, which is higher than the average throughout the rest of the year. While there have been some months with excellent performance, there has been a recent reduction in performance in producing specifications, monitoring works and undertaking post-works inspection. These are key parts of the process which ensure that voids are re-serviced to a good standard and that tenants are moving into a property with good standard. Recruitment to this team is ongoing. The newly appointed manager to the team has	55	•	NH H Voids 001 Average time taken to re-let local authority housing (all voids including major & minor voids) - calendar days 70 60 8 8 8 8 8 8 8 8 8 8 9 10 10 10 10 10 10 10 10 10

		implemented a work
		around to the issue of
		resourcing, which sees
		some of the more
		experienced members of
		the repairs team
		undertake the role of pre
		inspection, mid works
		inspection, and post
		inspection. Mid-works
		inspections are newly
		implemented and we
		implemented, and we
		have already seen fewer sissues raised from
		tenants through the
		surveys.
		There have also been
		There have also been
		ongoing issues with the
		monitoring of contractor
		led repairs. These tend to
		be the more specialised
		or complex voids works.
		We have an ongoing PI
		Improvement Action Plan
		for any PIs that are Red.
		In terms of this action
		plan, the biggest
		contributor to delays
		identified by the
		department has now
		been resolved in the
		short term. This was
		recruitment to the voids
		supervision team, which
		meant they had little
		capacity to undertake
		specifications and post-
		works inspections. It will
		be resolved by using
		trained operatives to
		undertake these duties.
		Also, During the current
		lockdown situation, the
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								capacity of the DLO has been directed toward the backlog of voids. Actions around reviewing the voids processes will be taken forward in the coming year, as will developing systems to support quicker access to data around a property's maintenance history.				
NH PR PMS 007a	Number of PCNs issued - total	118363	162934	41534	34690	33130	42970	The marked increase in PCNs issued in quarter 4 2019/20 was due to the recommencement of CCTV Enforcement of the Lansdowne Road scheme, which is in place to prevent rat running through the London Fields area, and supports the local school streets scheme outside London Fields primary school.	Data Only	2	•	NH PR PMS 007a Number of PCNs issued - total 45000 40000 35000 25000 20000 15000 10000 5000 0 4888 888 888 888 888 888 888 888 888 88
NH PR PMS 010a	PCN recovery rate – including estates	66.5%	69.9%	79.9%	81.4%	80.6%	74.9%	Number of PCN paid - 57273 Number of PCN issued - 76421	Data Only		•	NH PR PMS 010a PCN recovery rate – including estates 80.0% - 50.0% - 40.0% - 10.0% -

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										NH PR PRS 001a % of Major planning applications determined within 13 weeks (ex NI 157a) 100.00% 90.00%
	% of Major									90.00% 80.00% 70.00%
NH PR PRS 001a	planning applications determined within 13 weeks (ex NI 157a)	100.00	90.00%	83.00%	100.00	100.00	100.00%	70.00%	-	60.00% - 50.00% - 60 60 60 60 60 60 60 60 60 60 60 60 60
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										■ Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
NH PR PRS 001b	% of Minor planning applications determined within 8 weeks (ex NI 157b)	78.00%	82.00%	85.00%	81.00%	82.00%	82.00%	75.00%	-	NH PR PR 5001b % of Minor planning applications determined within 8 weeks (ex NI 157b) 80.00%
										■ Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
NH PR PRS 001c	% of Other planning applications determined within 8 weeks (ex NI 157c)	85.00%	88.00%	91.00%	86.00%	86.00%	85.00%	80.00%	•	NH PR PRS 001c % of Other planning applications determined within 8 weeks (ex NI 157c) 90.00% 60.00% 60.00% 60.00% 90.00% 10.00%

NH PR PRS 009	% of open planning enforcement cases less than 4 years old	61.0%	61.0%	59.0%	60.0%	61.0%	64.0%	The Planning Service put a strategy in place to meet this KPI target (80% cases less than four years old). A review of all live cases which are over 4yrs old is almost complete. It is expected that this review will lead to a further reduction in the number of cases which are over 4yrs old, through compliance checks. The latest quarterly figures for enforcement demonstrate improvement on the KPI.	80.0%			NH PR PRS 009 % of open planning enforcement cases less than 4 years old 80.0% 70.0% 60.0% 90.0% 10.0% 10.0% Quarters — Red Threshold (Quarters) — Amber Threshold (Quarters)
NH PR WS 045a	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a)	1.88%	2.50%	3.36%	N/A	3.13%	1.56%	Tranche 3 results	2.50%	②	•	NH PR WS 045a Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Litter (ex NI 195a) 5.00% 4.50% 4.50% 6.00% 6
NH PR WS 045b	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b)	2.71%	5.26%	2.75%	N/A	.63%	1.56%	Tranche 3 results	5.00%	②	•	NH PR WS 045b Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Detritus (ex NI 195b) 9.00% 8.00% 7.00% 6.00% 5.00% 1.00%

NH PR WS 045c	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c)	.21%	3.23%	2.45%	N/A	2.50%	4.05%	Although the target was missed by 1% in Tranche 3 the overall annual target of 3% was achieved. The higher score in Tranche 3 was due to Hoxton East and Shoreditch being surveyed which is historically an area that suffers from high level of graffiti and 'street art'.	3.00%		•	NH PR WS 045c Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Graffiti (ex NI 195c) 5.00% 4.50% 4.50% 4.50% 5.00% 5.00% 6.00%
NH PR WS 045d	Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly- posting (ex NI 195d)	2.29%	3.13%	0.31%	N/A	0.31%	0.16%	Tranche 3 result	3.00%	②	•	NH PR W5 045d Improved street and environmental cleanliness (levels of litter, detritus, graffiti and fly posting): Fly-posting (ex NI 195d) 6.00% 6.00% 4.00% 2.00% 6.
NH PR WS 047	Residual household waste per household (ex NI 191)	545.1	521.9	132.3	127.7	137.5	121.4		519.0	②	•	NH PR WS 047 Residual household waste per household (ex NI 191) 150.0 125.0 50.0 25.0 4 But the part of the p

										NH PR WS 048 Percentage of household waste sent for reuse, recycling and composting (ex NI 192)						osting				
PR WS	Percentage of household waste sent for reuse, recycling and composting (ex NI 192)	27.40%	27.90%	28.01%	28.35%	27.31%	27.72%	28.00%	•	27.50% - 25.00% - 22.50% - 22.50% - 17.50% - 15.00% - 12.50% - 10.00% - 7.50% - 5.00% - 2.50%00%	%60 /Z	INS BATHS	A TOTHIS		2 Dalla	A Dielle	alaka azan	ALE CO TO THE	CA BIPRO	

			Long Town Treads	Chart Town Trands						
PI Status			Long Term Trends	Short Term Trends						
	Alert		Improving	•	Improving					
Δ	Warning		No Change		No Change					
0	ок	•	Getting Worse	4	Getting Worse					
Unknown										
	Data Only									